



UTAH SYSTEM OF
HIGHER EDUCATION

MEMORANDUM

March 21, 2024

Strategic Plan

In 2020, Utah's two higher education systems merged, creating a single system of 16 higher education institutions. The then-newly-created Utah Board of Higher Education embarked on a strategic planning process to guide the new System for the next five years. To develop the strategic plan, the Board and the Office of the Commissioner of Higher Education engaged in a rigorous, collaborative, and creative process that built on past initiatives from previous boards and incorporated feedback from institutions, state leaders, students, and other stakeholders. The Board formally adopted the strategic plan at the May 2021 Board meeting.

In 2022, a year after the strategic plan was created, several revisions were adopted by the Board to ensure the plan continued to address Utah's higher education goals. Considering the establishment of a new Board and updated statutory responsibilities in 2023, the Office of the Commissioner reviewed the pillars, strategies, and tactics of the existing plan and made necessary revisions. The proposed plan can be found online at ushe.edu/proposed-revised-strategic-plan.

Commissioner's Recommendation

Establishing a vision, a mission, and statewide goals is a statutory responsibility solely within the discretion of the Board. These items are often guided and implemented utilizing a strategic plan. Accordingly, the Commissioner will not make any recommendations.

Following the discussion at its meeting, the Board may elect to keep the proposed revised strategic plan as written, revise it, or establish a new strategic plan for the System.